

Achievements 2022 – TUI has made good progress in deleveraging the Group and concluded an agreement with WSF

2022

2023

FY22 / Q4 Highlights

FY22

€16.5bn Revenue

€409m Und. EBIT

€1.3bn FCF

Q4

€1.0bn Und. EBIT

Net Debt of €3.4bn

Significant improvement by €1.5bn

Net Leverage³ improved to 3.2x

Well below headroom covenant of 4.5x

Gross leverage¹ improved to 4.7x

Pro-forma² Gross Leverage already well below 3.0x target ratio

Reduction of government funding from €4.3bn to €2.6bn⁴

Agreement with WSF for

repayment of SPI& Warrant Bond

Seek shareholder approval at the AGM for share consolidation

Enable subsequent capital increase for repayment of WSF and substantial redemption of KfW RCF facilities



TUI Ad-hoc 13.12.2022 - Positioning TUI for the future...



- Reduce reliance on government
- Strengthen balance sheet
- Focus on growth & further market recovery

Agreement with WSF

- Repay c. €479m of Silent Participation I & Warrant Bond alongside substantial redemption of KfW RCF
- No WSF conversion into TUI shares until 31/12/2023
- **Repayment price** of €730m¹ as per signing date of Agreement, including a customary discount of 9.3%
- Repayment/redemption to be funded by capital increase with **subscription rights** (post capital reduction/share consolidation)
- **Further details**
 - Repayment price subject to positive share price development until capital increase announcement, capped at €2 (max. €957m)
 - Interest payable until closing
 - Closing conditions: confirmation by European Commission, AGM approval
 - Volume of capital increase limited to repayment / substantial redemption of government funding; subject to market development



... by seeking shareholder approval to return further government funding...

AGM details

- AGM invitation to be published on 5th January 2023
- AGM to be held on 14th February 2023 (virtually)

AGM Resolutions

- Shareholder approval requested for capital reduction/share consolidation (Ratio 10:1) to improve access to capital markets
- Based on expected attendance, 2/3 majority of capital presence required to pass resolution¹
- No impact on economic value for shareholders
- TUI has existing authorisations in place to issue shares remain unchanged
- **Executive Board commits to limit use of existing authorisations** (further details please see next page)

Sanctioned Shareholder²

- Sanctions prohibit the exercise of voting rights at AGM
- Cannot exercise, sell or otherwise transfer subscription rights / shares
- As a result, sanctions preclude participation in any capital increase

Use of two separate capital authorisations

Authorised Capital 2022/I - WSF

Capital Increase dedicated to full repayment of c. €479m (€420m Silent Participation I & €59m Warrant Bond to WSF)

Authorised Capital 2022/II - KfW RCF

Capital increase mainly dedicated to substantial redemption of the KfW RCF facilities

Joint Offering



... using existing authorisations to execute WSF Agreement: repayment WSF & substantial redemption of KfW RCF...

Current government **funding**

Total **WSF** (nominal): €479m¹

Total KfW RCF: €2.1bn (not drawn 30/9/22)

Authorisations

Authorised Capital 2022/1

Authorised Capital 2022/11

No. of shares

Up to 162m

Up to 627m

Use

Full repayment of €479m (SP I & Warrant Bond) at repayment price

Substantial redemption of **KfW RCF** – aim for similar magnitude as WSF repayment

- Two capital increases with subscription rights
- Use of two separate capital authorisations
- One joint offering

Executive Board commits to limit use of existing authorisations as detailed above capital increases to be carried out simultaneously in one joint offering



... to emerge stronger in an attractive, long-term growth sector



Capital increase is expected to

- ✓ Strengthen balance sheet
 - Reduce leverage to well below 3x
 - Lower cost of capital
 - Accelerate path to an improved credit rating
 - Continue to simplify capital structure
- ✓ Allow the business to drive growth at attractive return levels and grow market share
 - Drive enhanced reach and product offer for customers
 - Restore ability to undertake selective bolt-on investments
- ✓ Lay the foundation to return to a more normal capital allocation policy

