



TUI Group Annual General Meeting 2026

Sebastian Ebel – CEO



Challenging Global Environment



2025

Geopolitical and
macroeconomic
uncertainties

2026

Uncertainties
expected to
continue

Resilience
remains key to
success



TUI strategically well prepared

TUI's vertical integration – basis for our success



Review and Outlook: TUI delivering results

€24bn

Revenues FY25

€1.46bn

Und. EBIT FY25

- Record year FY25
- 35m customers

€4.9bn

Revenues Q1-26

€77m

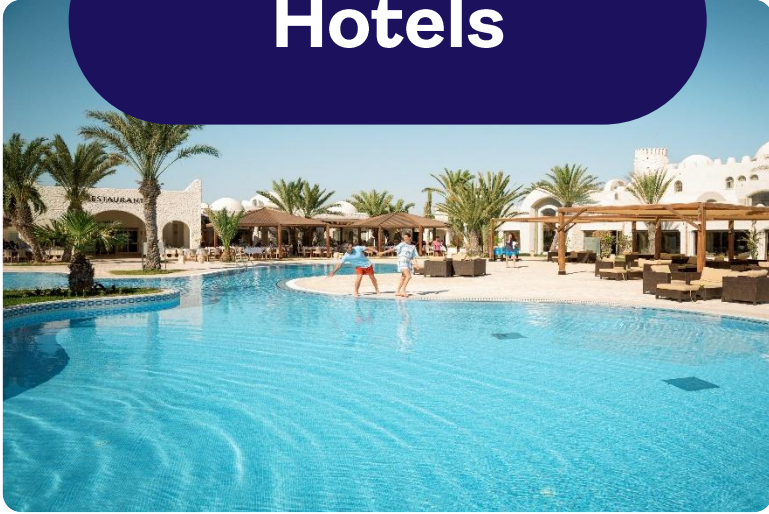
Und. EBIT Q1-26

- Strong Q1 results
- FY26 on track



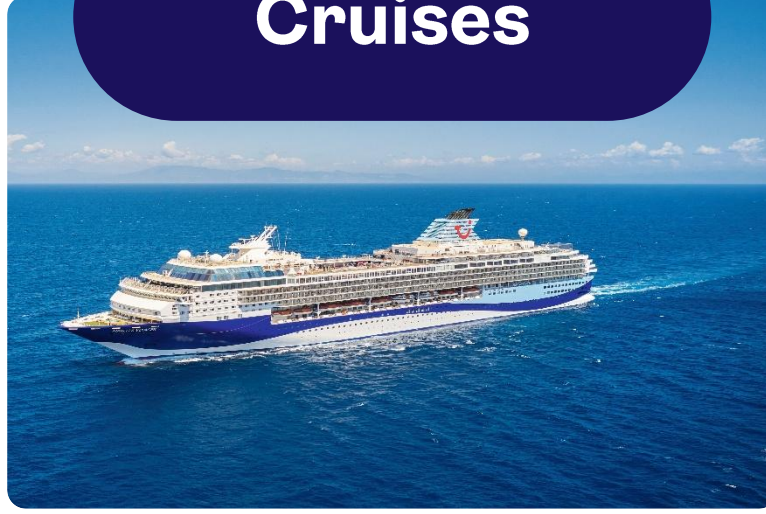
Holiday Experiences profit growth

Hotels



- 460+ hotels
- 70+ in pipeline

Cruises



- 18 ships
- +3 ships by 2033

Experiences



- Over 50k experiences and activities

‘Asset-right growth’ to create significant value

Markets + Airlines transformation

Global curated leisure marketplace



- Profitable growth
- New markets and products
- Differentiation & Quality

TUI Airline



- Repositioning of TUI Airline
- Greater commercial independence

Transformation delivering first results

Success Factors for the Future



TUI team



Artificial
Intelligence



Sustainability

Tourism a growth industry – even in difficult times

New dividend policy

Summary

Well positioned - even in a challenging environment

Stronger international growth

More differentiated products

TUI delivers sustainable and profitable growth

Thank you.

